

Finance and Investment Committee Report

Trust Board	Item: 18
Date: 25th September 2019	Enclosure: 0
Purpose of the Report: To provide an update from the Finance and Investment Committee meetings held on 29 th October 2019 and 19 th September 2019	
For: Information <input checked="" type="checkbox"/> Assurance <input type="checkbox"/> Discussion and input <input type="checkbox"/> Decision/approval <input type="checkbox"/>	
Sponsor (Non-Executive Lead):	Jonathan Guppy Non-Executive Chairman of the Finance and Investment Committee
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Risk Implications – Link to Assurance Framework or Corporate Risk Register:	None
Legal / Regulatory / Reputation Implications:	
Link to Relevant CQC Domain:	Safe <input type="checkbox"/> Effective <input checked="" type="checkbox"/> Caring <input type="checkbox"/> Responsive <input type="checkbox"/> Well Led <input type="checkbox"/>
Link to Relevant Corporate Objective:	Strategic Theme - Sustainability
Document Previously Considered By:	N/A
Recommendations: The Trust Board is asked to note the report.	

Finance and Investment Committee 29th August 2019

The following key points were discussed at FIC in August:

1. The Trust hit its control total, achieving a deficit before PSF, Impairments & donated assets of £4.1m vs a plan of £4.1m. The Trust accrued the full planned PSF of £1.2m. This brought the overall reported deficit (incl PSF, Donated assets and Impairments) to £1.4m which is £0.4m ahead of plan due to the additional PSF received relating to last year. FIPS came in at £1.7m year to date which was slightly behind plan, and the Committee sought assurance on the progress of identifying the remaining CIP gap, and also on the risks within the forecast.
2. The Committee discussed the income position and asked for assurance around the Block Contract, including risks and opportunities and lessons learned. It was agreed that a detailed analysis would be brought to the September FIC.
3. The Committee reviewed the risk position and concluded that additional mitigations should be included in the narrative as these are identified.
4. The Committee noted that the National Cost Submission deadline (previously Reference Costs) was met, and the submission was made without any validation errors. The Committee thanked the Income team for the effort in producing this.
5. The Committee approved the IT Network Switch/EOL Business case & noted the fact that an updated IT strategy will be brought to Board in due course.
6. The Committee noted the SWL planning timetable, and that an initial draft of the September submission would be shared with the Board in September.
7. The Committee agreed that the September FIC will be focussed on a detailed discussion around the forward view of the following 6 months.

Finance and Investment Committee 19th September 2019

The Committee discussed the following key topics in September:

1. The Trust was slightly favourable to plan in month, and year to date continues to achieve the control total pre PSF. The PSF was above plan in month by £370k as we accounted for the additional allocation for 2018/19. There is continued pressure on the forecast, and the details will be brought to the September Board.
2. The Committee also sought assurance on the IT Network and VDI Business Case, especially in respect of a deep dive into peer comparisons, pricing, clinical input, risks within the project and resourcing. Following a robust discussion, the Committee agreed to recommend the case be put forward to the Board for approval.
3. An update on the new private patient unit, Kingston Private Health, was provided to the Committee, with feedback on the challenges experienced in the initial set up as well as updates on capacity planning and opportunities to improve utilisation. The Committee sought assurance that a robust Quality Governance structure was in place.
4. The Committee reviewed the system wide report, which provided an update on the overall financial position, and improvements in collaboration and joint working across the system. The Committee sought assurance around the joint governance of performance.
5. The Committee considered the initial draft 5 year plan submission, and provided challenges around the system approach to resolving the issue of increasing demand with the capacity constraints already experienced. The Committee reviewed the assumptions, and construct of the model and suggested additional narrative was required to further capture the risks inherent in the plan, including the low level of contingencies.
6. A paper setting out an update on the performance of the block contract against the alternative PBR/blended payments model was considered. This included lessons learned which could be taken into the next contracting round.