

Finance and Investment Committee Report

Trust Board	Item: 15
Date: 30th January 2019	Enclosure: K
Purpose of the Report: To provide an update from the Finance and Investment Committee meetings held on 20 th December 2018 and 24 th January 2019.	
For: Information <input checked="" type="checkbox"/> Assurance <input type="checkbox"/> Discussion and input <input type="checkbox"/> Decision/approval <input type="checkbox"/>	
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Risk Implications – Link to Assurance Framework or Corporate Risk Register:	None
Legal / Regulatory / Reputation Implications:	
Link to Relevant CQC Domain: Safe <input type="checkbox"/> Effective <input checked="" type="checkbox"/> Caring <input type="checkbox"/> Responsive <input type="checkbox"/> Well Led <input type="checkbox"/>	
Link to Relevant Corporate Objective:	Corporate Objective 11
Document Previously Considered By:	N/A
Recommendations: The Trust Board is asked to note the report.	

Finance and Investment Committee 20th December 2018

The following key points were discussed at FIC in December:

1. EDRM – The Electronic Document management Business case was reviewed as an interim step ahead of the final round of approvals in January. Several points were fed-back to the IMT Team, and it was recommended that these be addressed in the final case when presented in January. This included questions around contract management, system compatibility and Clinical user input.
2. Risk Rating of 1 – the Trust reported a surplus in November, and achieved a Use of Resources score of 1 based on the YTD position, which is still in line with plan.
3. Capital Planning and prioritisation in the context of system changes – it was noted that the way in which capital planning was undertaken in future would place more emphasis on system working across the STP, and joint bidding for funds. It was noted that KHFT was the only Trust in the STP to successfully bid for funding in Wave 4 (the Trust has been awarded £3.4m towards various flow projects), and that learning would be taken from this process in order to secure funding in future.
4. Partnership Report – this was discussed, and it was noted that further work was being done around managing the complexities of the RMH arrangement, with a deep dive analysis to be presented in January.
5. SWL Pathology LIMS business case – The Committee received further assurance on benefits & delivery of LIMS following the original presentation at the Trust Board in December, and approved the case.
6. The Committee discussed the challenge around achievability of system wide schemes to deliver FIP and it was agreed that a balanced view of system scheme delivery in context of business planning was required.
7. Land sale – The Committee asked for assurance on the shortlisting of land sale bidders, this was being done by Montague Evans and would be shared in January.

Finance and Investment Committee 24th January 2019

The Committee discussed the following key topics in January:

1. Month 9 performance was ahead of plan by £0.3m, and the Use of Resources risk rated score was 1 year to date against a plan of 2. Cash was £3m at the end of December, and working capital had increased by £0.4m.

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2. It was noted that the FIP achievement was the highest yet for the Trust, and it was agreed that the lessons learned from achieving this would be considered for next year's planning round. It was also agreed that the split between recurrent and non-recurrent FIPs would be included in the February report.
3. EDMR – the final business case was received, and it was noted that all the points raised at the December meeting had been robustly addressed. A senior clinician presented their view of the system and positively endorsed the business case and the solution it recommended. The Committee acknowledged that the case had been well presented, and thoroughly challenged since October, and agreed to recommend it to the Trust Board for approval.
4. The Control Total letter has now been received from NHSI. The Committee discussed the challenges around closing the gap between the underlying deficit and the control total, which would need to include an element of QIPP delivery, an additional 0.5% efficiency stretch and cost pressures, all of which to be funded through generating FIPS. The short timeframes around submitting the templates to NHSI were acknowledged, and it was agreed that an additional Board meeting may be required at the end of March to secure sign-off of the plan.
5. Land Sale – an update was provided to the Committee, with the sale progressing as expected. A detailed trajectory of the key dates and milestones to completion by the end of March would be shared with the Trust Board in due course.