

Strategy Committee

Council of Governors	Item: 9
16th October 2019	Enclosure: D
Purpose of the Report: To provide the Council with a summary of discussion from the meeting of the Strategy Committee held on 18 th September 2019.	
For: Information <input checked="" type="checkbox"/> Assurance <input checked="" type="checkbox"/> Discussion and input <input checked="" type="checkbox"/> Decision/approval <input type="checkbox"/>	
Sponsor (Executive Lead):	Alex Berry, Director of Integration
Author:	Denise Madden, Deputy Director of Strategic Development
Author Contact Details:	denisemadden@nhs.net
Recommendations: Council members are asked to note the report from the Committee.	

Update to Council of Governors

Strategy Committee - September 2019 Update	
<p>A meeting of the Strategy Committee took place on the 18th September 2019.</p> <p>The agenda items were: Strategy Development and the South West London 5 Year Plan</p>	
Key Topics	Highlights
<p>Strategy Development: update and discussion</p>	<p>Progress to date</p> <p>Alex Berry, Director of Integration, updated the Committee on progress made to date in refreshing the strategy highlighting the engagement that has taken place with the Trust Board, Senior Leaders and the Council of Governors. Work is currently underway with the Chiefs of Medicine and Surgery and the triumvirate teams to identify the clinical priorities over the next 3-5 years.</p> <p>An update was also provided on the pilots being initiated with 2 Primary Care Networks (PCNs) in Kingston which is focusing on Unplanned Care and East Elmbridge focusing on Planned Care. The National Association of Primary Care is engaged in the pilots to support some of the data analysis concentrating on population health. The aim is to have some of the analysis completed by the end of October (dependant on Information Governance arrangements) to support winter planning.</p> <p>Developing the Framework</p> <p>Denise Madden, Associate Director for Strategy and Transformation presented the work to date on developing the framework of the Trust's Strategy aligning it the Strategic Themes of Patient 1st and the aims of the NHS Long Term Plan. The proposed framework is:</p> <ol style="list-style-type: none"> 1. Strategic Context – setting out the drivers for change with the aim of having an Integrated Care System in place by April 2021 2. Transforming Models of Care – across Urgent and Emergency Care, Planned Care, the management of long term conditions and the Trust's role in supporting out of hospital care 3. Developing and supporting the workforce – plans to support the transformation of services and the impact on ways of working, particularly across organisational boundaries 4. Enabling the Transformation – plans for all enabling functions including IT and estates 5. Financial Sustainability – financial planning assumptions and working with system partners to achieve financial sustainability across the system <p>Online Survey Summary</p> <p>Feedback from the Council of Governor's responses to the online survey on the Trust's Strategy and Values were presented. Overall the feedback regarding developing the strategy was that the Trust needs to work with its partners in the community to develop more integrated models of care, focusing on the needs of patients. The responses to the survey also confirmed that the existing values and vision reflected the behaviours of Patient First.</p> <p>The Committee were assured that there would be further opportunities to input to the strategy during its development. Denise Madden (denisemadden@nhs.net) is the contact.</p>

<p>5 Year Plan: update and discussion</p>	<p>Alex Berry updated the Committee on the work underway in developing the SWL 5 Year Plan in response to the NHS Long Term Plan, setting out the proposed chapters for the plan:</p> <ol style="list-style-type: none"> 1. Local Borough Health and Care Plans - each plan is a standalone document for local systems but form chapters of the SWL 5 year strategy 2. Enhancing Clinical Care and Standards - Focusing on the priorities identified by the Clinical Senate, including diabetes, cardiovascular disease, end of life care, mental health, outpatient transformation and respiratory care 3. A workforce to care – focusing on workforce training and leadership 4. An estate to support first class care 5. Using technology to improve care 6. Our system architecture – Integrated Care System <p>The Committee were advised of the timeline with the initial submission being made at the end of September and the final submission to NHS Improvement in mid-November 2019.</p>
<p>Date of next meeting</p>	<p>Wednesday 22nd January 2020 6.15pm – 7.45pm TBC</p>