

**Update on Estate Strategy 2013-2018**

<b>Trust Board Meeting</b>	<b>Item: 8.7</b>
<b>29<sup>th</sup> January 2014</b>	<b>Enclosure: O</b>
<b>Purpose of the Report:</b> To update the Board on progress with the implementation of the estate strategy approved in November 2013.	
<b>FOR: Information</b> <input type="checkbox"/> <b>Assurance</b> <input checked="" type="checkbox"/> <b>Discussion and input</b> <input type="checkbox"/> <b>Decision/approval</b> <input type="checkbox"/>	
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<b>Financial/Resource Implications:</b>	Additional capital costs of c£16m over 5 years, with associated revenue charge building to £1.4m, requiring increased CIP target of £0.9m by year 5.
<b>Risk Implications – Link to Assurance Framework or Corporate Risk Register:</b>	Board Assurance Framework principle risk 3: failure to maintain and develop an estate fit for the future Corporate Risk Register risks: T_EST002, T_EST004, T_EST005
<b>Legal / Regulatory / Reputation Implications:</b>	
<b>Quality Governance Implications:</b>	
<b>Link to Relevant CQC Standard:</b>	
<b>Link to Relevant Corporate Objective:</b>	To review and refresh the Trust Estates Strategy, setting out a clear plan for use and development of the estate over the next five years
<b>Impact on Patients and Carers:</b>	Plans outlined to improve the estate would have a positive impact on the patient and carer experience
<b>Document Previously Considered By:</b>	Board Papers Review Meeting 13 <sup>th</sup> January 2013
<b>Recommendation &amp; Action required by the Trust Board :</b> The Board is asked to: a) note that the estate strategy has now been published on the intranet and website; and b) note the progress with the implementation of the strategy and next steps.	

## Update on Estate Strategy 2013-2018

### Introduction

1. In November 2013 the Board approved the refreshed estate strategy and five year plan covering 2013-18 and sanctioned expenditure during Q4 2013/14 to enable the work up of more detailed plans and mobilisation for planned works in 2014/15, including expansion of the estates team. This paper provides a brief update on progress since this time.

### Update

2. The estate strategy has now been published on the intranet and on the website and can be located at [www.kingstonhospital.nhs.uk/documents/publications/current/estates](http://www.kingstonhospital.nhs.uk/documents/publications/current/estates)
3. As the strategy has now moved from development to implementation, executive leadership has shifted from the Director of Strategic Development to the Deputy Chief Executive, supported by the Director of Estates and Facilities. Good progress has been made in implementing the strategy, in particular:
  - Initial Works commenced in the old nurses home in January 2014
  - A consultant team (architect, structural and service engineers) has been appointed for the Sir William Rous extension project
  - Fee tender documents have been sent to consultants for the design and specification of the Esher Wing window renewal, Accident and Emergency expansion, outpatients refurbishment and theatres and ICU upgrade works.
  - An outline scheme for the Accident & Emergency department expansion has been agreed with the clinical team
  - The procurement process for the appointment of consultants to deliver the business critical backlog maintenance programme will conclude in January 2014
  - An additional project manager has been recruited
4. Next steps will include:
  - Appointment of design consultants to deliver the business critical backlog maintenance programme in January 2014
  - Implementation of the business critical programme of works, commencing February 2014
  - Appointment of business case support in January 2014
  - Development of designs and costs in February 2014 so that business cases can be finalised for the projects during March 2014
  - Approval of business cases at the Finance & Investment Committee in March 2014
  - Submission of an overarching business case to the Foundation Trust Funding Facility in April 2014
  - Creation of detailed programmes for each project, commencing February 2014 once design consultants have been appointed

### Recommendations

5. The Board is asked to:
  - a) **Note** that the estate strategy has now been published on the intranet and website; and
  - b) **Note** the progress with the implementation of the strategy and next steps.