

Finance and Investment Committee Report

Trust Board	Item:17
Date: 7th August 2019	Enclosure: L
Purpose of the Report:	
To provide an update from the Finance and Investment Committee meetings held on 27 th June 2019 and 24 th July 2019	
For: Information <input checked="" type="checkbox"/> Assurance <input type="checkbox"/> Discussion and input <input type="checkbox"/> Decision/approval <input type="checkbox"/>	
Sponsor (Non-Executive Lead):	Jonathan Guppy Non-Executive Chairman of the Finance and Investment Committee
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Risk Implications – Link to Assurance Framework or Corporate Risk Register:	None
Legal / Regulatory / Reputation Implications:	
Link to Relevant CQC Domain: Safe <input type="checkbox"/> Effective <input checked="" type="checkbox"/> Caring <input type="checkbox"/> Responsive <input type="checkbox"/> Well Led <input type="checkbox"/>	
Link to Relevant Strategic Theme:	All
Document Previously Considered By:	N/A
Recommendations:	
The Trust Board is asked to note the report.	

Finance and Investment Committee 26th June 2019

The following key points were discussed at FIC in June:

1. The Trust hit its control total, achieving a deficit before PSF, Impairments & donated assets of £2.5m vs a plan of £2.5m. The Trust accrued the full planned PSF of £1.1m. This brought the overall reported deficit (incl PSF, Donated assets and Impairments) to £1.4m which is in line with plan. FIPS came in at £0.8m year to date which was slightly behind plan, and the Committee sought assurance on the phasing of the plan and the actions being taken to identify the remaining unidentified savings required.
2. The Committee discussed the elevated activity levels being experienced across the A&E and Non-elective pathways and concern was raised over the sustainability of these levels over summer both in terms of staff and finances. Further detail was requested to be brought to the July FIC around this issue.
3. The high level of CNST contributions had previously been raised as a concern by the Committee and the Director of Finance provided assurance regarding the current charge, explaining the drivers behind it based on information provided by the NHSLA and the Maternity Unit.
4. The Committee received a presentation on the deployment of the new patient level costing system and sought assurance around the effective rolling out of the system across the organisation. This will be managed through the Patient Care SLR group which consists of Clinicians and Operational staff as well as finance representatives.
5. The Committee approved, on behalf of the Board, the Trust Self Certification Declarations which are required under the Trust licence conditions G6/CoS7, FT 4(8) and Governor Training.
6. The Committee recommended two business cases (Asbestos Removal and Vera Brown House) to the Board for Approval following a robust discussion on these two cases.
7. The Committee also recommended that the Board delegate approval of the Patient Flow Business case (Wave 4 Capital Funding bid that was won last year) be delegated to the July FIC as the case has to be submitted to NHSI before the August Board.

Finance and Investment Committee 24th July 2019

The Committee discussed the following key topics in July:

1. The Trust was slightly adverse to plan in month, but year to date continues to achieve the control total pre PSF. The PSF was above plan in month by £370k as we accounted for the additional allocation for 2018/19. The forecast for the year is to deliver the plan, but there was discussion regarding the current risks, particularly the impact of the continued pressure on emergency services, and the financial implications associated with the increased activity.
2. The Committee also sought assurance on the CIP programme, and the progress in identifying additional schemes.
3. The quarterly update on capital was received, and it was noted that the programme is slightly behind plan at Month 3, mostly as a result of the plan profile, but it is expected that the plan will be fully committed as the year progresses.
4. There were a number of business cases considered as follows:
 - a. Endoscopy. Recommended to the Board for approval
 - b. STP Patient Flow. Approved (prior delegation to approve received from the Board)
 - c. Windows 10/VDI – outline case – the issues were discussed and the proposed solutions supported for further development. It is anticipated the full business case will be presented in the Autumn
 - d. Command Centre Decant. Approved
5. A deep dive into Debtors was presented, and there was robust discussion regarding treatment of very aged debt and ensuring processes are in place to manage current debt in a timely manner. It was noted that there are some bad debt write offs planned, and that there will be a paper to Board for any that require Board approval.
6. The risk register was considered, and it was noted that the risks around delivery of the financial control total had increased to reflect the ongoing pressure on emergency services and the associated impact on the financial position.
7. The quarterly update on procurement was received and noted.