Kingston Hospital NHS

NHS Foundation Trust

CHIEF EXECUTIVE'S REPORT

Name of meeting: Trust Board	**Item: 6**
Date of meeting: 25th November 2015	**Enclosure: C**
Purpose of the Report / Paper: To provide the Board with information on strategic and operational issues.	
For: Information ☒ **Assurance** ☐ **Discussion and input** ☒ **Decision/approval** ☐	
Sponsor (Executive Lead):	Interim Chief Executive
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Risk Implications - Link to Assurance Framework or Corporate Risk Register:	The issues outlined in this report touch on many of the Trusts objectives and risks
Link to Relevant Corporate Objective:	The issues outlined in this report touch on many of the Trusts objectives and risks
Document Previously Considered By:	
Recommendations: The Trust Board is asked to **note** and discuss the updates provided in the report.	

Chief Executive's Report

November 2015

1. Summary

This paper provides the Board with an update on progress with the SWL Collaborative, an update on the CQC inspection and Monitor investigation not covered elsewhere on the agenda, and gives an outline of some of the key areas of activity that could impact upon the strategic development of the organisation.

2. External Environment

2.1 SWL Collaborative

The work of the South West London Acute Provider Collaborative is going ahead. Workstreams around developing shared functions across the four acute providers are ongoing: these include aligning recruitment and HR policies so as to make it easier for staff to work flexibly across sites; and aligning procurement and other backoffice functions to increase efficiency for each of the providers. Other workstreams include early work with the out of hospital providers in South West London, to tackle length of stay and non-elective admissions, particularly by developing the out of hospital sector.

More widely, the acute providers and commissioners are currently discussing with NHS England, Monitor and the Trust Development Authority how to take forward a more aligned strategy to deliver clinical and financial sustainability across the health economy. These conversations build on the proposals in the SWL acute providers Vanguard bid (which was shortlisted although not ultimately selected) and commissioners' 5 Year Strategic Plan for South West London.

3. Internal Issues

3.1 Monitor Investigation

Monitor has not yet come to a formal conclusion on the investigation into financial and A&E performance at the Trust. However, Monitor has responded positively to the planned reduction in deficit for the year and the Trust has collaborated fully with external partners to understand and resolve A&E performance issues.

3.2 Update on CQC Visit

The Trust continues to prepare for the scheduled CQC inspection due to take place 12th-15th January 2015. Information required by the CQC for the second Provider Information Request (PIR) was uploaded by the deadline of 11th November 2015. Preparation has included mock

inspection visits involving Non-Executive Directors and Governors and a communication programme to keep patients, members, staff and governors informed of key elements of the inspection process.

3.3   <u>**Industrial Action**</u>

Junior doctors in England have voted in favour of going on strike in their dispute with ministers over a new contract. The first action is to withdraw from all but emergency care on 1 December 2015 followed by a full walkout on the 8th and 16th December 2015. The Trust has been developing an action plan since the possibility of strike action became apparent.

3.3   <u>**Appointments**</u>

Since the last meeting of the Board interviews have taken place to recruit a substantive Chief Operating Officer. An announcement regarding the appointment is to be made shortly.