

Finance Report Month 7

Trust Board	
26 th November 2014	Enclosure:
Purpose of the Report / Paper: To update the Board on the Trust's financial position at the end of Month 7	
For Information <input checked="" type="checkbox"/>	For Decision <input type="checkbox"/>
Sponsor (Executive Lead):	Nigel Baker, Acting Director of Finance
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Financial / Resource Implications:	See below
Quality Governance:	N/A
Risk Implications - Link to Assurance Framework or Corporate Risk Register:	BAF Objective 8: To deliver the 2014/15 financial plan
Legal / Regulatory / Reputation Implications:	None
Link to Relevant CQC Standard:	None
Link to Relevant Corporate Objective:	Corporate Objective 5.1 – To deliver the 2014/15 financial plan
Impact on Patients and Carers:	
Document Previously Considered By:	
Recommendations & Action required: The committee is asked to consider the Trust's month 7 financial position.	

Kingston Hospital NHS Foundation Trust

Finance Report October 2014 (Month 7)

Trust Board: 26th November 2014

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EXECUTIVE SUMMARY

This month the Trust has a £0.4m adverse variance to plan, bringing the cumulative position to £1m adverse to plan. The key adverse variances are £0.5m on Patient care Income and £0.35m on non-pay expenditure.

The key variances in month were:

Income Adverse by £0.45m

Patient Care Income is £0.52m adverse. With the exception of A&E and Day Case activity, performance was below plan in month. Non Elective was £149k adverse in month continuing the underlying trend; Elective activity was adverse by £162k in month particularly in General Surgery and Cardiology: Neonatal was £67k adverse in month and Adult Critical Care £40k due to under occupancy levels: Maternity pathway activity was £95k adverse in month.

Pay Expenditure on budget

Pay is largely in line with budget in month and is underspent year to date. The categories of pay which have over spent in month are Medical & Dental £114k, Scientific, Professionals & Tech £43k, and Nursing £24k but these are being offset by underspends in other categories of pay.

Non Pay Expenditure adverse by £0.4m in month

Non Pay is overspent to a similar level to last month. The overspend is spread across nearly all areas of non-pay: Clinical Supplies & Services £107k; General Supplies £45k; PFI £65k; Other £45k, Premises £32k and Transport £25k.

Clinical supplies is largely affected by charges from other Trusts for diagnostic tests. The over spend on premises costs is largely due to PFI overspends relating to energy and minor works with a review and energy sustainability strategy under way.

CIPs

The Trust has met 79% of its CIP target for month 7 and 90% for the year. Unidentified CIP totals £43k in month and £235k YTD across the clinical divisions and predominantly across Emergency Services. Delay in Commercial Pharmacy accounts for £28k in month and YTD. Shortfall in repatriation or increase market share schemes in Emergency account for £52k in the month.

Capital and Cash

The capital programme delivered 89% of plan for the year to date. Estates are behind plan due to delayed spend on pipework and infrastructure projects. Equipment is overspent due to equipment purchases being brought forward, and a Microscope and Coverslip which were not part of the plan.

Cash is £5.5m in month which is commensurate with M07.

KEY PERFORMANCE INDICATORS

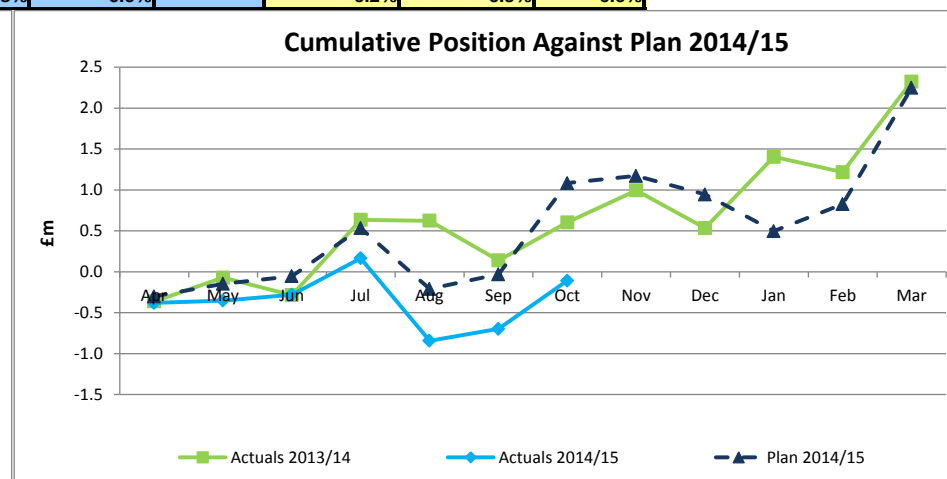
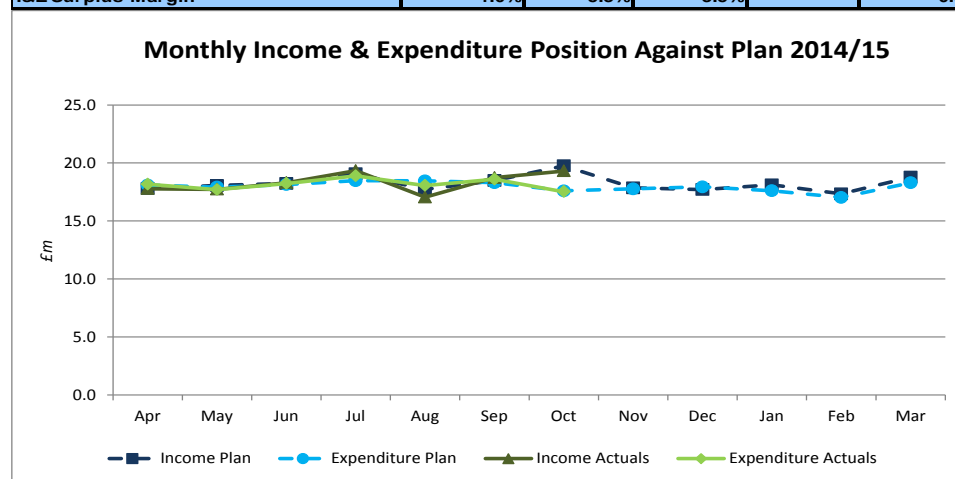
Dashboard			Actual performance							Future performance, trends and commentary		
Strategic objective	KPI description	Target (Full Year)	P/YR	Jul	Aug	Sep	Oct	YTD	Mnth trend	Forecast	Comments	
I&E Posit	5	Surplus/(Deficit) £m	2.2	2.3	0.4	(1.0)	0.1	0.7	(0.0)	↑	See page 1 for commentary	
	5	Variance to Plan £m	0.0	0	(0.1)	(0.3)	(0.0)	(0.4)	(1.0)	↓		
COSR	5	Continuity of Service Risk Rating	3.0	3.0	3	3	3	3	3	→		
	5	Debt Service Cover	3.0	3.0	3	3	3	3	3	→		
	5	Liquidity	3.0	3.0	3	2	2	3	3	↑		
Secondary indicators	5	Breaches of Monitor's 'Secondary' indicators of financial distress	1.0	1.0	1	1	3	2	2	→	Breach of debtor balances over 90 days and Capital Expenditure.	
	5	Capital Expenditure v Plan	100%	99%	100%	88%	79%	89%	89%	↑	See capital page for comment. Performance against capital plan remains the only secondary indicator measured under COSR. The capital plan has been reforecast to reflect the revised estates strategy.	
	5	Creditor balances > 90 days past due account % of total creditor balance	5%	0.0	3%	0%	0%	0%	1%	→		
	5	Debtor balances > 90 days past due account % of total debtor balance	5%	9.0%	7%	10%	9%	9%	9%	↑	The Trust continues to actively chase its long term debtors and answer queries in a timely manner.	
	5	Quarter end cash balance number of days of operating expenses	15	12	16	13	10	9	9	↓		
BPPC	5	NHS invoices paid within 30 days (by volume)	95%	37.2%	58.4%	86.2%	78.7%	89.0%	82.9%	↑	See BPPC page for comment	
	5	NHS invoices paid within 30 days (by value)	95%	57.0%	45.0%	84.6%	86.0%	95.4%	59.3%	↑		
	5	Non NHS invoices paid within 30 days (by volume)	95%	46.8%	55.8%	85.8%	87.0%	80.7%	73.8%	↓		
	5	Non NHS invoices paid within 30 days (by value)	95%	66.2%	70.6%	85.1%	87.2%	83.3%	81.3%	↓		
SLA	5	Income adjustment re contract penalties	0.6		0.05	0.09	0.11	- 0.01	0.61	↑		
	5	Percentage CQUIN achievement	95%	91%	80%	80%	80%	80%	83%	→	The Trust is assuming 90% of plan for Q1 and 80% for Q2	
Income	5	Non elective performance against plan	-	(0.8)	(0.0)	(0.7)	0.0	(0.1)	(1.3)	↓	See Income pages for comment	
	5	Elective and daycase performance against plan	-	(1.1)	0.0	(0.2)	(0.2)	(0.2)	(0.7)	→		
	5	Outpatient performance against plan	-	0.4	0.0	0.1	0.2	0.0	0.2	↓		
	5	A&E performance against plan	-	0.8	0.0	0.1	0.1	0.0	0.4	↓		
	5	Critical Care performance against plan	-	(0.7)	0.0	(0.1)	(0.1)	(0.1)	(0.3)	→		
	5	Direct Access performance against plan	-	0.6	0.0	(0.0)	(0.0)	(0.1)	(0.1)	↓		
Other	5	Agency spend as a % of total staff costs	5%	7%	8%	9%	9%	9%	9%	→	Agency spend remains above target and is being actively managed.	
	5	Percentage of planned CIPS achieved	100%	95%	108%	99%	100%	73%	93%	↓		

SECTION 1: OVERALL INCOME AND EXPENDITURE

Summary as at the end of October

Income & Expenditure	Annual Plan £000's	IN MONTH			YEAR TO DATE			Variances		
		Budget v Actuals			Budget v Actuals			Month 4 Variance £000's	Month 5 Variance £000's	Month 6 Variance £000's
		Plan £000's	Actual £000's	Var £000's	Plan £000's	Actual £000's	Var £000's			
Income Patient Care Income	192,990	17,311	16,796	(515)	113,228	111,984	(1,245)	217	(775)	69
Other Income	25,918	2,441	2,508	67	15,880	16,244	364	56	106	187
Income	218,908	19,752	19,304	(448)	129,109	128,228	(881)	273	(669)	256
Expenditure Pay	(132,675)	(11,308)	(11,284)	24	(77,565)	(77,405)	160	69	(90)	14
Non Pay	(70,558)	(5,889)	(6,241)	(351)	(41,819)	(43,006)	(1,187)	(483)	88	(350)
Contingency Released		(400)		400	(800)		800		400	
Expenditure	(203,233)	(17,597)	(17,525)	73	(120,184)	(120,411)	(227)	(415)	397	(335)
EBITDA	15,675	2,154	1,779	(375)	8,925	7,817	(1,108)	(142)	(271)	(79)
Depreciation and Amortisation	(7,569)	(631)	(626)	5	(4,415)	(4,365)	50	(0)	3	42
Impairments and Reversals	0	0	0	0	0	0	0	0	0	1
Investment Revenue	16	1	0	(1)	9	15	6	2	1	1
Finance Costs	(3,242)	(270)	(268)	2	(1,891)	(1,876)	15	(0)	2	2
Public Dividend Capital	(2,710)	(218)	(219)	(1)	(1,621)	(1,622)	(1)	0	0	0
Total I&E	2,171	1,037	667	(370)	1,007	(31)	(1,038)	(141)	(265)	(34)

		Plan	In Month		Plan	YTD		YTD	YTD	YTD
EBITDA Margin	7.2%	10.9%	9.2%		6.9%	6.1%		6.3%	5.2%	5.5%
EBITDA Achieved	100.0%	100.0%	82.6%		100.0%	87.6%		92.4%	87.8%	89.2%
I&E Surplus Margin	1.0%	5.3%	3.5%		0.8%	0.0%		0.2%	-0.9%	-0.6%



SECTION 2: COST IMPROVEMENT PROGRAMME

Results for October 2014

Division	Annual Plan £000's	In Month			Year to Date		
		Plan £000's	Actual £000's	Variance £000's	Plan £000's	Actual £000's	Variance £000's
Emergency Care	3,053	323	205	(118)	1,422	1,167	(255)
Specialist Services	2,922	306	301	(5)	1,390	1,382	(8)
Clinical Support Services	1,728	175	145	(30)	852	800	(53)
Commercial	136	11	11	(0)	79	77	(2)
Corporate Affairs	60	5	2	(2)	35	27	(8)
Finance	208	19	1	(18)	113	61	(52)
HR	179	19	9	(10)	84	66	(18)
Medical	22	2	3	1	13	14	1
Nursing	70	6	6	0	41	35	(6)
Operations	817	82	61	(22)	404	350	(54)
Central	500	42	42	0	292	292	0
Total CIP	9,693	990	786	(204)	4,725	4,270	(454)

Type	Annual Plan £000's	In Month			YTD		
		Plan £000's	Actual £000's	Variance £000's	Plan £000's	Actual £000's	Variance £000's
Cost Reduction	4,194	332	242	(90)	2,517	2,125	(392)
			73%			84%	
Income Generation	5,499	658	544	(115)	2,208	2,145	(62)
			83%			97%	
Total CIP	9,693	990	786	(204)	4,725	4,270	(454)
			79%			90%	

COMMENTARY

The key areas to note in the Cost Improvement Programme as at month 7 are as follows:

1. In month achievement is 79% of plan.
2. There is a significant increase in the plan from M7 as a number of key schemes were due to start
3. Emergency Care has £320k of unidentified CIPs which contribute £26k adverse each month. A number of additional activity schemes due to commence this month are under performing. The Service Line is working on closing the gap.
4. In Clinical Support Services the Commercial Pharmacy has been delayed from 1st October until the 1st December, although the planned level of savings are still expected to be made for this year. The saving on PACS in Radiology due from 1st October is now delayed until 1st May and will be at a lower level than planned
5. Operations shortfall predominantly on Energy Savings and a review is underway
6. Alternative schemes or mitigations are being pursued by the other divisions with variances.

SECTION 3: DIVISIONAL POSITION

Income & Expenditure	Annual Plan £000's	IN MONTH							YEAR TO DATE							Variances		
		Budget v Actuals			Variances				Budget v Actuals			Variances				M4	M5	M6
		Plan £000's	Actual £000's	Var £000's	Inc	Pay	Non Pay	Total	Plan £000's	Actual £000's	Var £000's	Inc	Pay	Non Pay	Total			
Clinical Support Services	(22,263)	(1,759)	(1,910)	(151)	(100)	(12)	(39)	(151)	(13,152)	(13,174)	(22)	(76)	23	31	(22)	4	(113)	(46)
Emergency Care	36,810	3,519	2,798	(721)	(357)	(157)	(206)	(721)	20,823	18,336	(2,486)	(1,234)	(484)	(768)	(2,486)	(226)	(834)	(128)
Specialist Services	29,655	2,897	2,891	(5)	(98)	67	25	(5)	17,273	17,588	314	113	246	(45)	314	66	64	202
Clinical Divisions	44,202	4,657	3,779	(878)	(555)	(103)	(220)	(878)	24,944	22,750	(2,194)	(1,198)	(215)	(781)	(2,194)	(156)	(883)	27
Commercial Director	(1,945)	(171)	(144)	27	0	27	0	27	(1,143)	(1,049)	94	41	40	13	94	16	12	11
Corporate Affairs	(3,222)	(575)	(577)	(2)	4	21	(27)	(2)	(2,095)	(2,090)	5	41	(0)	(35)	5	(6)	24	(31)
Finance	(3,414)	(388)	(397)	(9)	(0)	19	(27)	(9)	(2,268)	(2,330)	(62)	11	(37)	(36)	(62)	(5)	(11)	(9)
Human Resources	(1,580)	(136)	(110)	26	(27)	(3)	56	26	(949)	(749)	200	(28)	102	127	200	22	32	8
Medical Director	(395)	(33)	(21)	12	(4)	18	(2)	12	(230)	(203)	27	1	24	2	27	8	2	10
Nursing Director	(1,621)	(155)	(155)	(0)	41	3	(45)	(0)	(951)	(934)	17	149	(17)	(115)	17	(5)	38	(14)
Operations	(23,186)	(1,934)	(1,898)	35	84	45	(93)	35	(13,513)	(13,504)	9	49	290	(330)	9	(113)	90	(28)
Directorates	(35,362)	(3,392)	(3,301)	90	98	130	(138)	90	(21,149)	(20,859)	290	222	361	(388)	290	(83)	188	(54)
Central Income	7,309	845	863	18	9	(3)	12	18	4,372	4,357	(14)	(50)	(25)	61	(14)	(22)	40	8
Other Central Budgets	(474)	444	439	(6)	(0)	0	(6)	(6)	1,558	1,568	11	104	(1)	(92)	11	119	384	(61)
		(400)	400	400			400	400	(800)	800	800			800	800			
EBITDA	15,675	2,154	1,779	(375)	(448)	24	49	(375)	8,925	7,817	(1,108)	(922)	120	(400)	(1,108)	(142)	(271)	(79)
Depreciation & Losses	(7,569)	(631)	(626)	5				5	(4,415)	(4,365)	50				50	(0)	3	43
Interest	(3,226)	(269)	(268)	1				1	(1,882)	(1,861)	21				21	2	3	3
PDC	(2,710)	(218)	(219)	(1)				(1)	(1,621)	(1,622)	(1)				(1)	0	0	0
Total I&E	2,171	1,037	667	(370)				(370)	1,007	(31)	(1,038)				(1,038)	(141)	(265)	(34)

COMMENTARY

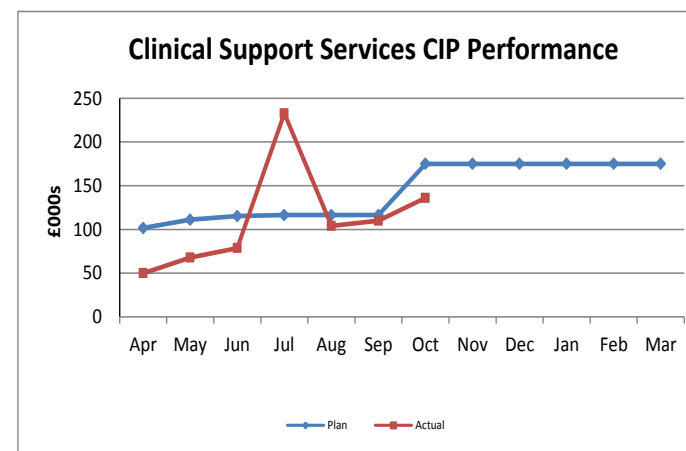
- The divisional positions are shown on pages 9-12

Clinical Support Services Position as at the end of October

Income & Expenditure	IN MONTH				YEAR TO DATE		
	Annual Plan £000's	Budget v Actuals		Var	Budget v Actuals		
		Plan	Actual		Plan	Actual	Var
Income							
Patient Care Activities	18,525	1,703	1,615	(88)	10,895	10,726	(170)
Other	6,744	593	581	(12)	4,619	4,712	93
Income	25,269	2,297	2,197	(100)	15,514	15,437	(76)
Expenditure - Pay							
Medical & Dental	(9,654)	(821)	(819)	3	(5,676)	(5,652)	23
Nursing & Midwifery	(7,099)	(597)	(605)	(8)	(4,178)	(4,251)	(72)
Scientific, Professional & Tech	(3,313)	(272)	(373)	(101)	(2,021)	(2,310)	(289)
Admin & Clerical	(1,446)	(100)	(131)	(30)	(847)	(891)	(44)
Other	(9,214)	(796)	(671)	125	(5,328)	(4,923)	405
Pay	(30,726)	(2,587)	(2,600)	(12)	(18,050)	(18,027)	23
Expenditure - Non Pay							
Clinical Supplies & Services	(14,261)	(1,268)	(1,245)	22	(8,988)	(8,816)	172
Other	(2,546)	(201)	(262)	(61)	(1,627)	(1,768)	(141)
Non Pay	(16,806)	(1,469)	(1,507)	(39)	(10,615)	(10,584)	31
Expenditure	(47,532)	(4,056)	(4,107)	(51)	(28,665)	(28,611)	54
Income Less Direct Costs	(22,263)	(1,759)	(1,910)	(151)	(13,152)	(13,174)	(22)

Service Lines	IN MONTH				YEAR TO DATE		
	Annual Plan £000's	Budget v Actuals		Var	Budget v Actuals		
		Plan	Actual		Plan	Actual	Var
Anaesthetics, Theatre and DSU	(10,711)	(881)	(899)	(17)	(6,297)	(6,122)	174
Histopathology	(1,427)	(118)	(125)	(7)	(846)	(900)	(54)
Imaging	(4,870)	(390)	(435)	(45)	(2,926)	(3,219)	(293)
Intensive Care Unit	1,039	86	44	(42)	610	587	(23)
Pathology	(558)	31	(12)	(43)	(294)	(307)	(12)
Pharmacy	(1,875)	(143)	(163)	(21)	(1,160)	(1,130)	29
Sterile Services Department	(1,580)	(163)	(160)	3	(945)	(889)	56
Therapies	(2,280)	(181)	(160)	21	(1,294)	(1,194)	100
	(22,263)	(1,759)	(1,910)	(151)	(13,152)	(13,174)	(22)

Service Lines	In Month Variances			YTD Variances		
	Inc	Pay	Non Pay	Inc	Pay	Non Pay
	Anaesthetics, Theatre and DSU	11	(3)	(25)	44	119
Histopathology	(19)	(6)	19	(3)	(98)	47
Imaging	(28)	(6)	(11)	(244)	(60)	12
Intensive Care Unit	(39)	(7)	4	1	(98)	73
Pathology	(5)	(15)	(24)	131	(35)	(109)
Pharmacy	(31)	7	3	(10)	64	(25)
Sterile Services Department	(1)	4	(1)	(7)	25	39
Therapies	12	13	(4)	13	106	(19)
	(100)	(12)	(39)	(76)	23	31



Income & Expenditure Commentary

- The month 07 position is £151k adverse against plan in month and £22k adverse YTD.
- Patient Care Income** is £88k adverse in month and this is mainly due to ICU being at 71% occupancy in October similar to the September's position. The last two months have been the quieter summer months they were expecting for July and August. This adverse trend is not expected to continue.
- Non Pay** is £39k adverse in month and is mainly within the Anaesthetics, Imaging and Pathology service lines. In Anaesthetics this relates to Laparoscopic consumables and reflects the complex surgical cases done in month. In Imaging, the adverse position reflects the unmet PACS contract savings.

CIP Commentary

- In month 07, the division achieved £145k (83%) of its target. Year to date the division has delivered £800k (94%). It is forecast that the division will achieve 88% of the 14/15 CIP target.
- The commercial Pharmacy will open on 1st December and the loss of savings from this delay is expected to be recovered

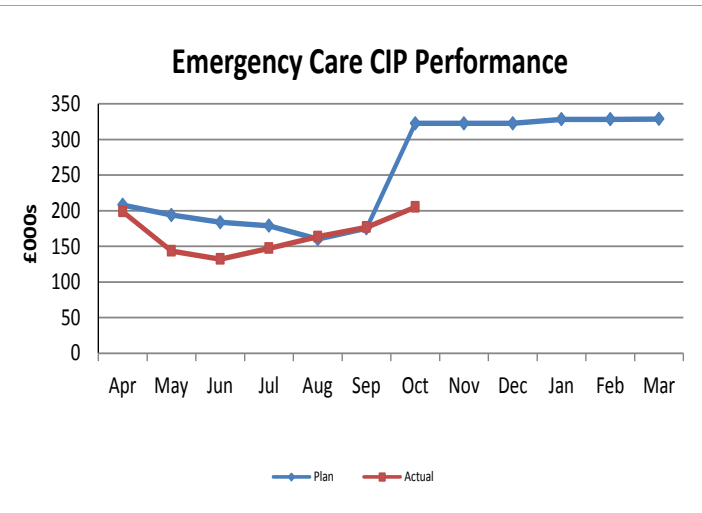
Divisional Actions

- Monthly budget review meetings continue to be held with budget holders.
- Manage maternity leave in a cost effective way without impacting on quality
- Regular reviews established with Budget Managers for robust budget management
- Stock management plans to continue to be developed and monitored for all areas.
- Recruitment to Sonographer posts using in house trainees to reduce the reliance on agency
- Monitor Bank and Agency with continued and increased scrutiny
- Work jointly with the partners in SWL Pathology to ensure activity and financial flows are understood.
- Review P2P Contracts to ensure we get paid for the services that we deliver.

Income & Expenditure	IN MONTH				YEAR TO DATE		
	Annual Plan £000's	Budget v Actuals			Budget v Actuals		
		Plan £000's	Actual £000's	Var £000's	Plan £000's	Actual £000's	Var £000's
Income							
Patient Care Activities	90,441	8,181	7,874	(307)	52,575	51,468	(1,107)
Other	2,535	208	158	(51)	1,493	1,366	(127)
Income	92,975	8,389	8,032	(357)	54,068	52,834	(1,234)
Expenditure - Pay							
Medical & Dental	(15,942)	(1,319)	(1,392)	(74)	(9,331)	(9,460)	(130)
Nursing & Midwifery	(22,960)	(2,018)	(2,114)	(96)	(13,549)	(13,900)	(351)
Scientific, Professional & Tech	(786)	(126)	(83)	42	(457)	(288)	170
Admin & Clerical	(3,251)	(273)	(256)	17	(1,891)	(1,720)	171
Other	(383)	11	(36)	(47)	(218)	(562)	(344)
Pay	(43,322)	(3,725)	(3,882)	(157)	(25,446)	(25,930)	(484)
Expenditure - Non Pay							
Clinical Supplies & Services	(5,484)	(466)	(626)	(159)	(3,217)	(3,610)	(393)
Other	(7,360)	(678)	(725)	(47)	(4,582)	(4,957)	(375)
Non Pay	(12,843)	(1,145)	(1,351)	(206)	(7,799)	(8,567)	(768)
Expenditure	(56,166)	(4,870)	(5,233)	(364)	(33,245)	(34,497)	(1,252)
Income Less Direct Costs	36,810	3,519	2,798	(721)	20,823	18,336	(2,486)

Service Lines	IN MONTH				YEAR TO DATE		
	Annual Plan £000's	Budget v Actuals			Budget v Actuals		
		Plan £000's	Actual £000's	Var £000's	Plan £000's	Actual £000's	Var £000's
A&E and AAU	7,581	650	415	(235)	4,308	3,915	(393)
Cardiology	5,226	548	580	32	2,872	2,885	13
Elderly Care	(1,540)	(119)	(270)	(151)	(980)	(1,483)	(503)
Gastro and Endoscopy	3,492	331	286	(45)	2,019	1,677	(342)
General Surgery and Urology	9,834	973	753	(221)	5,395	4,593	(802)
Respiratory	2,660	237	152	(85)	1,561	1,096	(466)
Trauma and Orthopaedics	9,558	899	883	(17)	5,648	5,654	6
	36,810	3,519	2,798	(721)	20,823	18,336	(2,486)

Service Lines	In Month Variances			YTD Variances		
	Inc	Pay	Non Pay	Inc	Pay	Non Pay
A&E and AAU	(178)	(19)	(38)	(126)	(131)	(136)
Cardiology	61	(21)	(8)	307	(93)	(201)
Elderly Care	(68)	(69)	(15)	(343)	(151)	(8)
Gastro and Endoscopy	(31)	(12)	(2)	(209)	(88)	(45)
General Surgery and Urology	(166)	8	(64)	(596)	(16)	(190)
Respiratory	(80)	(13)	8	(430)	(37)	1
Trauma and Orthopaedics	104	(33)	(87)	163	31	(188)
	(357)	(157)	(206)	(1,234)	(484)	(768)



Income & Expenditure Commentary

- The month 7 position is £721k and £2,486k adverse against plan in month and year to date respectively.
- Patient Care Income** is £307k adverse in month and £1,107k YTD. The **Non-Elective** activity underperformance is £149k adverse in month and £1,283k YTD largely driven by increased LOS and reduced admissions. **Elective & Daycase** income YTD is £631k adverse across the division. The General Surgery and Urology service line accounts for £492k of the adverse position. **Outpatient activity** is £192k favourable YTD largely driven by orthopaedics £168k, cardiology £71k and Clinical Haematology £43k over performance. This is in part driven by 18 week pressures.
- Pay** is £157k adverse in month and £484k adverse YTD. This is driven by the premium on nursing covering 100WTE vacancies and amounting to £140k this month.
- Clinical Supplies & Services** are £159k adverse in month and £393k YTD. T&O and Cardiology account for £144k YTD, driven by additional activity on implants & fixings and specialist diagnostic scans. The latter is being partly (£86k) charged as a pass through to the commissioners within Cardiology.

CIP Commentary

The Emergency Care directorate achieved 64% CIP target in month and is currently delivering 82% of the YTD target. This is partly driven by the step-up of CIP target in month. Work is being undertaken by the divisional management to identify new schemes to offset slippage.

Divisional Actions

- Work is taking place in AAU to ensure that available beds on wards are used in a more timely way, avoiding the need for escalation
- Use e-rostering to scrutinise and manage staffing levels and sickness
- The division is continuing to check all ward stock areas to ensure changes agreed at the procurement board are implemented.
- Each service line is meeting to review drug and transport expenditure and produce a recovery plan
- Continued recruitment of trained nurses into vacant posts to avoid using expensive agency staff. Recruitment extended to the Philippines.
- Ensure monthly information is received from St George's for EEG and EMG Tests
- Review the plan and actuals repatriation of General Medicine non elective income to ensure plan reflects changes in the bed base across all specialities.
- LOS being reviewed at ward level to understand and triangulate underperformance on Income and potential reduction in beds and costs.

Specialist Services Position at the end of October

Income & Expenditure	Annual Plan £000's	IN MONTH			YEAR TO DATE		
		Budget v Actuals Plan Actual Var £000's £000's £000's	Budget v Actuals Plan Actual Var £000's £000's £000's	Budget v Actuals Plan Actual Var £000's £000's £000's			
Income							
Patient Care Activities	80,381	7,340	7,223	(117)	47,129	47,110	(18)
Other	3,246	252	271	20	1,907	2,038	131
Income	83,627	7,591	7,494	(98)	49,035	49,148	113
Expenditure - Pay							
Medical & Dental	(12,584)	(1,076)	(1,115)	(39)	(7,346)	(7,738)	(392)
Nursing & Midwifery	(17,486)	(1,461)	(1,396)	65	(10,141)	(9,727)	414
Scientific, Professional & Tech	(1,355)	(142)	(124)	18	(797)	(784)	13
Admin & Clerical	(3,534)	(292)	(270)	22	(2,051)	(1,894)	157
Other	(879)	(71)	(70)	1	(523)	(468)	55
Pay	(35,839)	(3,042)	(2,976)	67	(20,857)	(20,612)	246
Expenditure - Non Pay							
Clinical Supplies & Services	(4,438)	(425)	(395)	30	(2,664)	(2,701)	(36)
Other	(13,696)	(1,227)	(1,232)	(5)	(8,240)	(8,249)	(8)
Non Pay	(18,133)	(1,652)	(1,627)	25	(10,905)	(10,949)	(45)
Expenditure	(53,972)	(4,695)	(4,603)	92	(31,762)	(31,561)	201
Income Less Direct Costs	29,655	2,897	2,891	(5)	17,273	17,588	314

Service Lines	Annual Plan £000's	IN MONTH			YEAR TO DATE		
		Budget v Actuals Plan Actual Var £000's £000's £000's	Budget v Actuals Plan Actual Var £000's £000's £000's	Budget v Actuals Plan Actual Var £000's £000's £000's			
GUM	2,267	227	212	(15)	1,355	1,450	96
Gynaecology and Breast	5,249	512	513	1	3,106	3,289	183
Maternity	8,028	764	725	(39)	4,645	4,694	49
Ophthalmology	4,224	432	420	(12)	2,445	2,313	(132)
Oral and ENT	3,422	343	413	69	2,015	2,201	187
Paediatrics and NNU	2,860	284	328	44	1,654	1,701	47
Specialist Outpatients	3,604	334	280	(54)	2,055	1,939	(116)
	29,655	2,897	2,891	(5)	17,273	17,588	314

Service Lines	In Month Variances			YTD Variances		
	Inc	Pay	Non Pay	Inc	Pay	Non Pay
GUM	(12)	(1)	(2)	(10)	105	0
Gynaecology and Breast	(56)	8	48	(30)	150	64
Maternity	(115)	42	34	(29)	86	(7)
Ophthalmology	8	20	(40)	41	(9)	(164)
Oral and ENT	95	(10)	(16)	245	(31)	(28)
Paediatrics and NNU	27	7	11	(17)	14	50
Specialist Outpatients	(44)	(0)	(10)	(87)	(69)	41
	(98)	67	25	113	246	(45)



Income & Expenditure Commentary

- The month 07 position is £5k adverse against plan and £314k favourable YTD.
- Patient Care Income** is £117k adverse in month. This mainly relates to low delivery numbers in month and low activity levels in Gynaecology and Specialist Outpatients service lines. In Gynaecology, IVF cycles were down. There has also been consultant annual leave across most specialties resulting in low levels of activity in the OP specialties
- Pay** is favourable by £67k in month. Medical Staff is overspent due to 2wte unfunded Bank Paediatric Consultants, an agency consultant in Ophthalmology and sickness and maternity leave within Obs & Gynae. This is offset by nursing & midwifery vacancies.

CIP Commentary

- In month the division achieved 98% of the target, 99% year to date. It is forecast that the division will achieve 100% of the 14/15 CIP target.

Divisional Actions

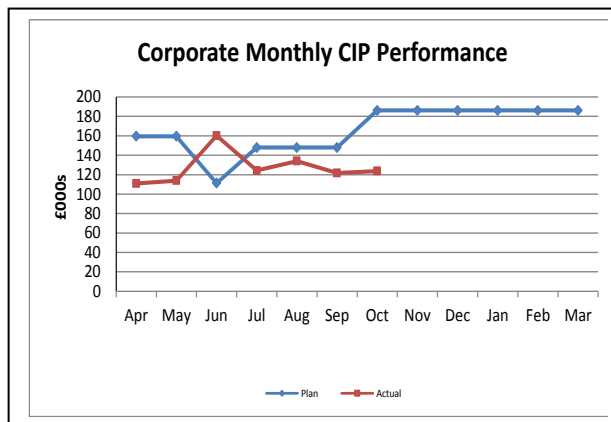
- Close monitoring of non-pay spend within the division to ensure financial balance.
- Recruitment to vacancies to avoid expensive agency costs and maintain activity levels.
- Continue to check all ward stock areas and ensuring all changes agreed at the procurement board are being implemented.
- Specialty leads to continually review ordering of diagnostics
- Understand the demand and capacity for Ophthalmology.
- Work with Service Lines on CIP delivery and new scheme identification where schemes have slipped.
- Paediatrics workforce review is being undertaken
- Plastics business case has been approved by EMC and this will address the capacity issues and negate financial penalties.

Corporate Position as at the end of October

Income & Expenditure	Annual Plan £000's	IN MONTH			YEAR TO DATE		
		Budget v Actuals			Budget v Actuals		
		Plan £000's	Actual £000's	Var £000's	Plan £000's	Actual £000's	Var £000's
Income							
Patient Care Activities	1,219	103	98	(6)	716	675	(41)
Other	6,219	554	658	104	3,570	3,874	304
Income	7,438	658	756	98	4,285	4,548	263
Expenditure - Pay							
Medical & Dental	(2,063)	(170)	(174)	(4)	(1,213)	(1,054)	159
Nursing & Midwifery	(2,898)	(265)	(249)	15	(1,687)	(1,679)	8
Scientific, Professional & Tech	(545)	(45)	(48)	(2)	(318)	(303)	15
Admin & Clerical	(9,333)	(898)	(813)	86	(5,688)	(5,580)	109
Other	(6,866)	(600)	(566)	34	(3,998)	(3,887)	111
Pay	(21,706)	(1,979)	(1,849)	130	(12,905)	(12,503)	402
Expenditure - Non Pay							
Clinical Supplies & Services	(445)	(37)	(32)	5	(259)	(229)	31
Other	(20,650)	(2,034)	(2,177)	(143)	(12,270)	(12,676)	(406)
Non Pay	(21,095)	(2,071)	(2,209)	(138)	(12,529)	(12,904)	(375)
Expenditure	(42,800)	(4,049)	(4,057)	(8)	(25,434)	(25,407)	27
Income Less Direct Costs	(35,362)	(3,392)	(3,301)	90	(21,149)	(20,859)	290

Service Lines	Annual Plan £000's	IN MONTH			YEAR TO DATE		
		Budget v Actuals			Budget v Actuals		
		Plan £000's	Actual £000's	Var £000's	Plan £000's	Actual £000's	Var £000's
Commercial Director	(1,945)	(171)	(144)	27	(1,143)	(1,049)	94
Corporate Affairs	(3,222)	(575)	(577)	(2)	(2,095)	(2,090)	5
Finance	(3,414)	(388)	(397)	(9)	(2,268)	(2,330)	(62)
Human Resources	(1,580)	(136)	(110)	26	(949)	(749)	200
Medical Director	(395)	(33)	(21)	12	(230)	(203)	27
Nursing Director	(1,621)	(155)	(155)	(0)	(951)	(934)	17
Operations	(23,186)	(1,934)	(1,898)	35	(13,513)	(13,504)	9
	(35,362)	(3,392)	(3,301)	90	(21,149)	(20,859)	290

Service Lines	In Month Variances			YTD Variances		
	Inc	Pay	Non Pay	Inc	Pay	Non Pay
	Commercial Director	0	27	0	41	40
Corporate Affairs	4	21	(27)	41	(0)	(35)
Finance	(0)	19	(27)	11	(37)	(36)
Human Resources	(27)	(3)	56	(28)	102	127
Medical Director	(4)	18	(2)	1	24	2
Nursing Director	41	3	(45)	149	(17)	(115)
Operations	84	45	(93)	49	290	(330)
	98	130	(138)	263	402	(375)



Income & Expenditure Commentary

- Corporate divisions were £90k favourable in month and £290k favourable year to date.
- Income** was £98k favourable in month and £263k favourable year to date. In month the positive movement is due to mobile phone mast rental income and SWRU-chemotherapy.
- Non Pay** is £138k adverse in month, mainly in Operations again. This is partly driven by: £65k overspend on the PFI relating to energy contracts and minor works, £26k Domestic-Non contract, postage and £18k outreach clinics, rent.

CIP Commentary

- The areas show an under performance of £15k in month and £87k year to date.
- There is under-performance in Estates due to non-delivery of the scheme to reduce spend on the PFI by bringing forward the payments. The department over planned CIPs and is expecting to recover this position

Corporate Actions

- Estates restructure consultation to start
- Review the phasing of maintenance spend
- Advertising for vacant posts and managing workloads with minimal agency and bank spend.
- Increase nursery occupation.
- Review of PFI spend and energy strategy underway.

SECTION 5: INCOME

Income Summary

Income	Annual	In Month			Year to Date			Month 4	Month 5	Month 6
	Plan £000's	Plan £000's	Actual £000's	Var £000's	Plan £000's	Actual £000's	Variance £000's	Variance £000's	Variance £000's	Variance £000's
Patient Care Activites - CCG	190,692	17,090	16,624	(466)	111,909	110,765	(1,144)	263	(805)	61
RTAOSV	569	47	(5)	(53)	332	193	(139)	(38)	1	(33)
Private Patients	728	77	45	(32)	404	319	(85)	(16)	(10)	(3)
Other Patient Care Income	1,001	97	133	36	583	707	124	8	40	44
Total Patient Care Income	192,990	17,311	16,796	(515)	113,228	111,984	(1,245)	217	(775)	69
Education	7,867	662	669	7	4,587	4,645	58	14	(40)	26
BMI	2,050	199	164	(35)	1,196	1,154	(42)	(30)	(4)	42
Provider to Provider	4,836	384	322	(62)	2,814	2,775	(39)	(52)	57	94
Income Generation & Other	11,166	1,196	1,353	157	7,283	7,669	386	123	93	25
Total Income	218,908	19,752	19,304	(448)	129,109	128,228	(881)	273	(669)	256

SLA Income

Income	Annual	In Month			Year to Date			Month 4	Month 5	Month 6
	Plan £000's	Plan £000's	Actual £000's	Var £000's	Plan £000's	Actual £000's	Variance £000's	Variance £000's	Variance £000's	Variance £000's
Elective	9,911	937	776	(162)	5,676	5,333	(343)	46	(173)	5
Day Cases	19,222	1,827	1,835	8	11,270	10,958	(312)	(35)	12	(193)
Non Elective	49,265	4,200	4,051	(149)	28,788	27,526	(1,262)	(39)	(738)	6
Readmissions	(1,406)	(120)	(123)	(3)	(825)	(844)	(19)	(3)	(3)	(2)
Out Patients	41,842	3,980	3,994	15	24,114	24,354	240	46	79	191
A&E	11,959	1,027	1,068	41	6,957	7,336	379	44	81	67
Critical Care	8,989	764	657	(106)	5,270	4,998	(273)	19	(54)	(109)
Direct Access	8,809	821	768	(53)	5,191	5,122	(69)	4	(14)	(31)
High Cost Drugs	10,063	1,049	1,049	0	6,205	6,205	0	0	0	0
Non Elective - Maternity Pathway	12,433	1,064	1,045	(19)	7,181	7,386	205	59	(88)	234
Out Patients - Maternity Pathway	12,218	1,138	1,043	(95)	7,223	7,006	(217)	(9)	45	(213)
Other	3,650	92	144	52	2,679	3,051	372	3	45	103
CQUIN	3,737	311	316	5	2,180	2,334	155	129	3	5
SLA Income	190,692	17,090	16,624	(466)	111,909	110,765	(1,144)	263	(805)	61

SLA Activity

Activity	Annual Plan	In Month Spells / Attendances			Year to Date Spells / Attendances			Month 4 YTD Variance	Month 5 YTD Variance	Month 6 YTD Variance
		Plan	Actual	Variance	Plan	Actual	Variance			
Elective	4,123	408	347	(61)	2,391	2,359	(32)	(9)	(19)	29
Day Cases	23,463	2,217	2,322	105	13,745	14,443	698	472	682	593
Non Elective	23,187	2,060	1,831	(229)	13,949	12,615	(1,334)	(550)	(1,062)	(1,105)
Out Patients	373,410	34,978	36,342	1,364	217,847	222,830	4,983	1,263	1,507	3,619
A&E	112,768	9,674	9,585	(89)	65,587	65,761	174	19	132	263
Critical Care	8,996	769	628	(141)	5,240	4,919	(321)	(48)	(128)	(179)
Direct Access	2,836,194	264,099	252,946	(11,153)	1,676,455	1,689,240	12,785	21,275	34,524	23,937

COMMENTARY

Total income is £0.4m below plan in month across most types of activity and points of delivery. This is based on activity year to date, with an estimate for un-coded activity. The main underperformances in month are in Elective, Non Elective, Critical Care and Maternity Pathway. The only services to have really performed above plan are T&O, Oral and ENT, and Cardiology.

- Non elective income was £149k (3%) adverse to plan in month and is now £1.3m adverse YTD. The in month underperformance is in line with the underlying trend across emergency medical services.
- Day case income was on plan in month but is £312k adverse YTD. The most significant adverse variances to date are in General Surgery and Gynaecology. These services are taking actions to retrieve their positions
- Elective income is adverse against plan in month by £162k and £343k adverse YTD. All areas with the exception of Paediatrics underachieved against plan in month. The key YTD adverse areas are in General Surgery, Cardiology, Gynaecology and Ophthalmology.
- Adult Critical care income was £40k below plan in month due to reduced occupancy of the ICU in October. The Neonatal unit was also underutilised with a £67k adverse variance in month.
- Bookings onto the Maternity Pathway were at a similar level to trend but there is an adverse variance in month of £95k as the plan was higher for October. This is not replicated for the rest of the year

SECTION 6: PAY COSTS

Costs	Annual	In Month			Year to Date			Month 4	Month 5	Month 6
	Plan £000's	Plan £000's	Actual £000's	Variance £000's	Plan £000's	Actual £000's	Variance £000's	Variance £000's	Variance £000's	Variance £000's
Medical & Dental	(40,243)	(3,386)	(3,500)	(114)	(23,565)	(23,905)	(339)	(37)	(117)	(84)
Nursing & Midwifery	(50,442)	(4,341)	(4,365)	(24)	(29,555)	(29,557)	(2)	20	(0)	58
AHP	(7,475)	(630)	(605)	25	(4,313)	(4,228)	85	36	25	17
Scientific, Professional & Tech	(6,000)	(585)	(628)	(43)	(3,593)	(3,685)	(92)	(21)	(45)	(43)
Directors & Managers	(8,230)	(751)	(649)	102	(4,801)	(4,571)	230	44	14	(4)
Admin & Clerical	(17,607)	(1,568)	(1,476)	92	(10,501)	(10,129)	371	38	31	55
Support Staff	(1,946)	(101)	(90)	11	(1,134)	(1,047)	87	14	29	40
Total Pay before Central Budgets	(131,943)	(11,362)	(11,313)	49	(77,462)	(77,122)	340	94	(65)	40
Central Budgets	(732)	54	29	(26)	(103)	(283)	(180)	(26)	(26)	(26)
Total Pay	(132,675)	(11,308)	(11,284)	24	(77,565)	(77,405)	160	69	(90)	14

COMMENTARY

Pay costs were slightly below budget in month.

- The main overspend is on Medical staff again this month. £70k of this overspend is with Emergency Services and is due to back dated medical pay.
- Whilst Nursing pay costs are underspent in month by £30k. Emergency Services has overspends of £96k in month across most service lines due to high vacancies and the resulting use of agency staff.
- Scientific and Technical staff is overspent in Anaesthetics and Histopathology which is offset with reduced support staff costs.
- Agency spend is at 9.5% in month, up by 0.5% compared to last month. Bank staff expenditure is at 5.5%, a 0.5% increase compared to last month.
- Central budgets are the unidentified/unallocated pay CIPs across the service lines. These are predominantly within Acute Care, A&E and Cardiology.

SECTION 7: NON PAY COSTS

Non Pay	Annual	In Month			Year to Date			Month 4	Month 5	Month 6
	Plan £000's	Plan £000's	Actual £000's	Variance £000's	Plan £000's	Actual £000's	Variance £000's	Variance £000's	Variance £000's	Variance £000's
Clinical Supplies & Services	(24,636)	(2,197)	(2,304)	(107)	(15,135)	(15,376)	(240)	(182)	28	(118)
Drugs	(5,079)	(381)	(406)	(25)	(3,180)	(3,307)	(127)	(82)	12	(9)
High Cost Drugs	(10,063)	(1,049)	(1,049)	0	(6,205)	(6,205)	0	0	0	0
Transport	(1,080)	(91)	(116)	(25)	(642)	(797)	(155)	(27)	(28)	(3)
Variable	(40,859)	(3,718)	(3,876)	(158)	(25,162)	(25,685)	(523)	(291)	12	(130)
Establishment	(1,888)	(163)	(183)	(21)	(1,150)	(1,201)	(51)	10	33	(18)
General Supplies	(1,932)	(143)	(188)	(45)	(1,130)	(1,121)	9	5	32	9
Other	(2,351)	(513)	(557)	(45)	(1,611)	(1,730)	(120)	(24)	36	(98)
Premises	(5,321)	(411)	(443)	(32)	(3,253)	(3,466)	(213)	(160)	25	(49)
PFI	(11,931)	(987)	(1,052)	(65)	(6,857)	(7,136)	(279)	(40)	(40)	(54)
CNST	(4,871)	(406)	(407)	(1)	(2,842)	(2,850)	(8)	(1)	2	(4)
Fixed	(28,293)	(2,622)	(2,831)	(209)	(16,843)	(17,504)	(661)	(210)	87	(214)
Non Pay before Central Budgets	(69,151)	(6,340)	(6,706)	(366)	(42,005)	(43,188)	(1,183)	(502)	99	(344)
Central Budgets	(1,406)	450	466	15	187	182	(4)	18	(11)	(5)
Total Non Pay	(70,558)	(5,889)	(6,241)	(351)	(41,819)	(43,006)	(1,187)	(483)	88	(350)

COMMENTARY

The in-month non pay position is a £0.35m unfavourable variance.

- In Clinical Supplies & Services there have been overspends of more than £10k in Anaesthetics, Pathology, A&E and AA, General Surgery & Urology, Trauma & Orthopaedics and Ophthalmology. Further detail is included in the directorate narrative.
- The PFI is overspent again in month due to energy costs – Prime and Unitary payment (double last month). The Trust is working on an energy sustainability strategy which should reduce these costs.
- Other non-pay costs are overspent in Corporate Affairs, Nursing Directorate and Operating Directorate in management consultancy. General Supplies in month variance is due to CSS- laundry contract, Linen –uniforms and protective wear and also Nursing Directorate – one off contract variation.

SECTION 8: STATEMENT OF FINANCIAL POSITION

	2013/14 Audited £m	2014/15 SEPTEMBER £m	2014/15 OCTOBER £m	2014/15 Forecast £m
Non Current Assets:				
Property Plant and Equipment	123.3	123.4	124.2	128.5
Intangible Assets	6.7	7.4	7.5	6.7
Non Current Recievables (Trade and Other)	0.5	0.3	0.3	0.7
TOTAL NON CURRENT ASSETS	130.5	131.1	132.0	135.9
Current Assets:				
Inventories	0.8	1.0	1.1	1.1
Trade Receivables and Other Financial Assets	13.5	21.2	22.2	10.2
Cash on Deposit (Investments)	0.0	0.0	0.0	
Cash and Cash Equivalents	9.0	5.5	5.3	8.0
TOTAL CURRENT ASSETS	23.3	27.7	28.6	19.3
Current Liabilities:				
Trade and other Payables	(22.7)	(28.8)	(27.8)	(19.6)
Current Borrowings	(0.8)	(0.9)	(0.9)	(1.1)
Current Provisions	(2.0)	(1.9)	(2.2)	(0.6)
TOTAL CURRENT LIABILITIES	(25.4)	(31.6)	(30.9)	(21.3)
NET CURRENT ASSETS (LIABILITIES)	(2.1)	(3.9)	(2.3)	(2.1)
TOTAL ASSETS LESS CURRENT LAIBILITIES	128.3	127.2	129.7	133.8
LIABILITIES: Non Current Borrowings (after more than one year)	(27.0)	(26.5)	(28.7)	(33.5)
PROVISIONS FOR LIABILITIES (Non current)	(1.4)	(1.4)	(1.4)	(1.5)
TOTAL ASSETS EMPLOYED	99.9	99.3	99.6	98.9
TAXPAYERS' EQUITY				
Public Dividend Capital	58.1	58.2	58.2	58.0
Revaluation Reserve	22.4	22.4	22.4	19.3
Income and Expenditure Reserve - Prior years	17.1	19.4	19.4	19.4
Income and Expenditure Reserve - Current year	2.3	(0.7)	(0.4)	2.2
TOTAL TAXPAYERS EQUITY	99.9	99.3	99.6	98.9

COMMENTARY

Property Plant Equipment has increased by £0.8m largely relating to the ongoing refurbishment of the nurses home building which is nearing completion.

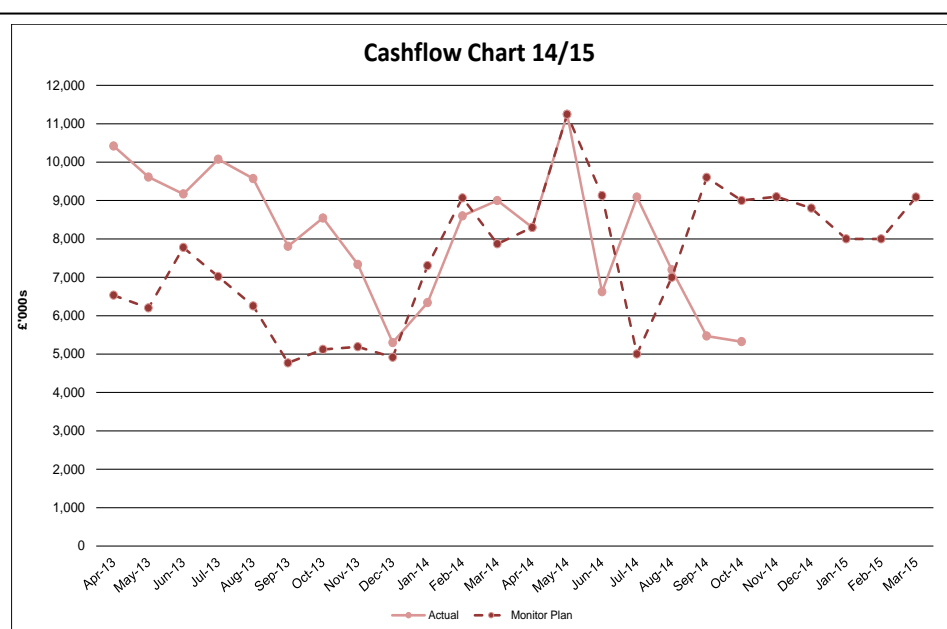
Trade Receivables have increased by £1.0m. This is mainly due to accruals for clinical income.

Trade and Other Payables have decreased by £1.0m. This has been due to a concerted effort to reduce payables, particularly St George's debt.

Non-Current Borrowings have increased by £2.2m. This is mainly due to the Trust drawing down the first instalment of the loan.

SECTION 9: CASH FLOW STATEMENT

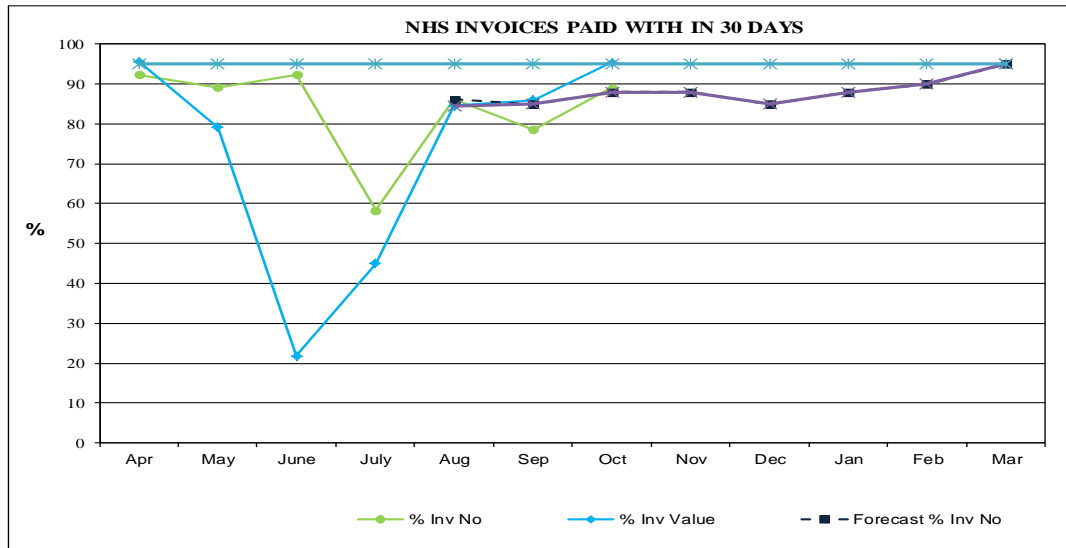
	OCT 2014/15 £m
Surplus/(deficit) after tax	0.3
Non-cash flows in operating surplus/(deficit)	
Depreciation and amortisation	0.6
PDC dividend expense	0.0
Other non cash increases/(decreases) to reconcile to profit/(loss) from operations	0.0
Non-cash flows in operating surplus/(deficit)	0.6
Operating Cash flows before movements in working capital	0.9
Increase/(Decrease) in working capital	
(Increase)/decrease in inventories	(0.1)
(Increase)/decrease in Trade and other receivables	(1.0)
Increase/(decrease) in Current provisions	0.3
Increase/(decrease) in Trade and other payables	(1.0)
Increase/(Decrease) in working capital	(1.8)
Net cash inflow/(outflow) from operating activities	(0.9)
Net cash inflow/(outflow) from investing activities	
Property Plant and Equipment	(1.4)
Intangible assets	(0.1)
Other assets	0.0
Net cash inflow/(outflow) from investing activities	(1.5)
Net cash inflow/(outflow) from financing activities	
PDC Drawdowns	0.0
Borrowings	2.2
Net cash inflow/(outflow) from financing activities, Total	2.2
Net increase/(decrease) in cash	(0.2)
Opening cash	5.5
Closing cash	5.3



COMMENTARY

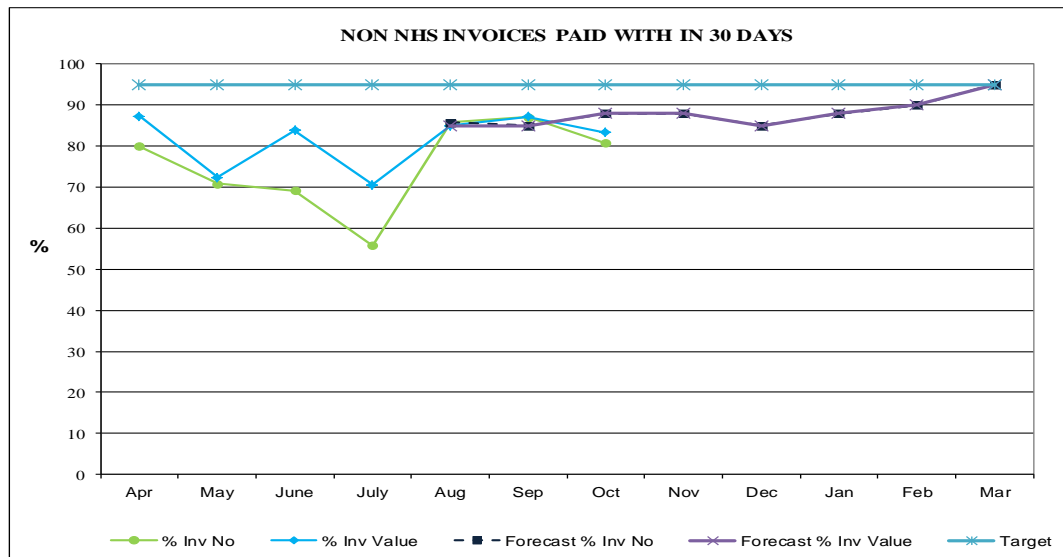
- The first instalment of the loan has been drawn down and this has helped fund the estates strategy element of the capital expenditure. As a result the Trust's cash position is largely in line with the prior month.

Better Payments Practice Code



The Month 7 Non NHS position is slightly below forecast however Accounts payable is putting plans in place to ensure it comes back in line with forecast.

However the NHS BPPC has exceed the forecast target.



SECTION 10: CAPITAL

	2014/15 Capital Budget £000	YTD Plan £000	YTD Spend £000	YTD Variance £000	Annual Plan £000	Forecast £000	Variance to Plan £000
ESTATES MAINTENANCE	3,407	2,239	1,193	1,045	3,407	3,468.34	(62)
ESTATE STRATEGY	5,160	1,740	2,048	(308)	5,160	3,350	1,810
EQUIPMENT TOTAL	1,006	851	1,251	(400)	1,006	1,439	(433)
IT TOTAL	3,200	1,963	1,578	385	3,200	3,435	(235)
TOTAL CAPITAL PROGRAMME	12,773	6,793	6,071	722	12,773	11,692	1,080

COMMENTARY

- As at the end of October 2014, the Trust had spent £6.1m. This is £0.72m below the Trust's planned capital programme of £6.8m.

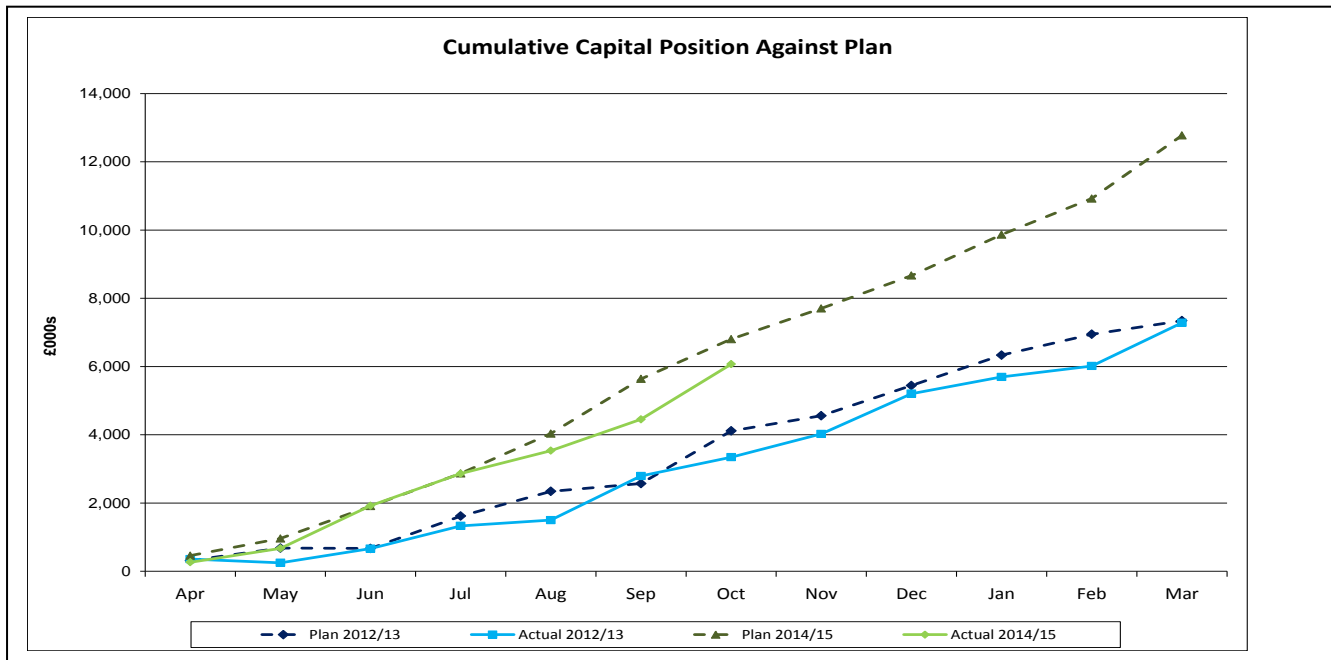
- The equipment overspend of £0.4m is due to purchases being brought forward, and a Microscope Coverslip and VR Machine which were not part of the plan. These will contribute to a forecast overspend of £0.433m

- IT has an underspend year to date of £0.4m but is expected to overspend by £0.3m by year-end due to the CRS project.

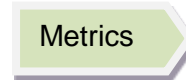
- Estates maintenance is underspent by £1.1m due to slippage in the pipework and infrastructure projects. Offsetting this, the Estates strategy is above plan by £0.3m due to higher spend on the Nurses Home. The forecast for the Estates strategy for the current year has however, been reduced from £5.1m to £3.35. To utilise these forecast underspends items worth £0.6m has been bought forward from the 2015/16 plan.

- A charitable donation of £1m will not now be received in year as work has been deferred to 2015/16

- The overall forecast for the year is an under spend of £1.1m.



SECTION 11: CONTINUITY OF SERVICE RATING (COSR)



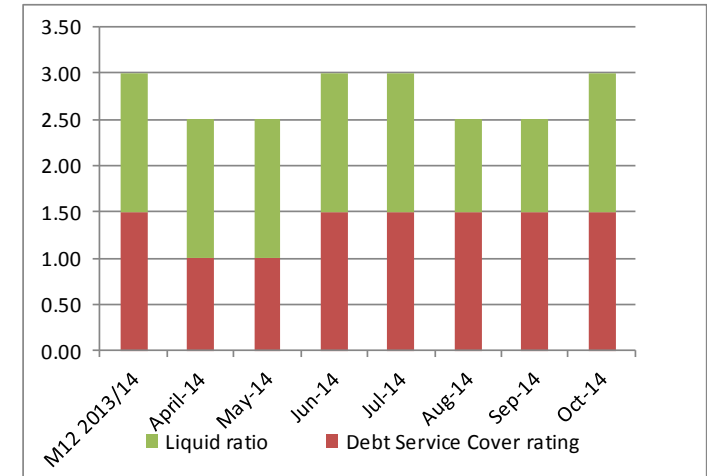
Debt Service Cover
Liquidity

Weight	4	3	2	1
50%	2.50	1.75	1.25	<1.25
50%	-	- 7.00	- 14.00	<-14
100%				

	13/14	14/15	14/15	14/15	14/15	14/15	14/15	14/15
Heading	M12	M1	M2	M3	M4	M5	M6	M7
Debt Service Cover	2.2	1.3	1.7	1.8	2.1	1.7	1.8	1.9
Liquidity	(5.8)	(5.5)	(5.7)	(6.8)	(6.8)	(8.4)	(8.2)	(5.7)

	13/14	14/15	14/15	14/15	14/15	14/15	14/15	14/15
Heading	M12	M1	M2	M3	M4	M5	M6	M7
Debt Service Cover	3	2	2	3	3	3	3	3
Liquidity	3	3	3	3	3	2	2	3

Weighted average COSR	3	3	3	3	3	3	3	3.0
Rounded Weighted average COSR	3	3	3	3	3	3	3	3



COMMENTARY

Debt service demonstrates that a Trust is able to meet all debt obligations from the surplus produced in year.

The liquidity metric aims to ensure that the Trust can meet all of its cash obligations.

At month 7 the Trust has a COSR of 3. The Trust is planning for a 3 in both liquidity and debt service cover each quarter